



**FORAM**  
TOWARDS A WORLD FORUM  
ON RAW MATERIALS

# RAW MATERIALS STAKEHOLDER NETWORK

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## Deliverable D.2.1

### Composition and Structure of the Stakeholder Network and Advisory Board

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<b>Authors:</b>	Jelena Vidovic (EGS)
<b>Reviewed by:</b>	Slavko Solar (EGS)
<b>Approved by:</b>	Bas de Leeuw (WRFA)
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## Purpose

This document presents the composition and structure of the Stakeholder Network and Advisory Board of the FORAM project. The aim was to identify target stakeholders such as international agencies, regulators and policy makers, research centers, universities, training centers, SMEs, large companies and not for profit organizations active in social and economic development, environmental protection and potential end-users for a potential World Forum on Raw Materials, such as investors in technology and market makers. The document is intended for both internal readers and the public and is under the responsibility of Work Package 2 (WP2).

Amendments, comments and suggestions should be sent to the WP2 leader: Jelena Vidovic, [Jelena.vidovic@eurogeosurveys.org](mailto:Jelena.vidovic@eurogeosurveys.org).



## 1. Introduction

The project Towards a World Forum on Raw Materials (FORAM) is developing and setting up an EU-based platform of international experts and stakeholders that advances the idea of a World Forum on Raw Materials and enhances the international cooperation on raw material policies and investments.

In the Strategic Implementation Plan (SIP) for the European Innovation Partnership (EIP) on Raw Materials, recommended action areas include “Global Raw Materials Governance and Dialogues” within the international cooperation pillar. The SIP recommendations aim at improving raw materials supply conditions for the EU economy and the world market through an improved dialogue with trading partners and key stakeholders.

Over the past 20 years the global use of mineral resources has drastically increased, and supply chains have become ever more complex. This poses questions regarding security of supply, price, environmental, social and political risks for the European and global economies. It is widely felt that improved international resource transparency and governance would be beneficial for all countries (industries and governments), since it would lead to stability, predictability, resource-efficiency and hence a better foundation for competitiveness on a sustainable basis. Establishing a neutral international platform on raw materials, comparable to the International Energy Agency (IEA), has been recommended by experts for years.

A number of existing global initiatives and organizations have been contributing to knowledge, information transfer and common approaches and FORAM project will take stock of all these and other ongoing European and global initiatives that aim at better transparency, governance and improved dialogue and cooperation in this field.

Key aspects of advancing the idea of a World Forum on Raw Materials include assessing its focus (information gathering, scientific platform, policy dialogue, multi-stakeholder awareness raising and capacity building, or a mix of these) and its format (institutionalized or network). This assessment is carried out in close dialogue and partnership with existing networks, which is expected to yield significant gains in efficiency and effectiveness. By closely working with the relevant stakeholders from industry, European and international organizations, governments, academia and civil society, this project is consolidating the efforts towards a more joint and coherent approach towards raw materials policies and investments worldwide. Synergies with relevant EU Member States initiatives are explored and fostered. The project seeks to engage the participation of G20 Member countries and other countries active in the mining and other raw materials sectors, so that experiences are shared and understanding of all aspects of trade in raw materials is increased. The project aims to be the largest collaborative effort for raw materials strategy cooperation on a global level so far.

The FORAM consortium is composed of well established and widely recognized institutions and associations from the EU (EGS, EFG), international networks (WRFA, UNU), expert institutes that

are highly respected for their work for and with industry (UL, MatSearch, TUC, UNI KASSEL, and LPRC), as well as representatives from less industrialized countries (GDW and SGC), pivotal for their special insight view of mechanisms and networks in their respective world region. The FORAM consortium brings together 12 organizations as full partners, several organizations as Third Parties (11 of them under the umbrella of EGS and the others under the umbrella of EFG) and about 20 more as Advisory Board members.

## 2. Setting up the EU-based platform of Stakeholders

The aim of this task was to identify target stakeholders such as international agencies, regulators and policy makers, research centers, universities, training centers, SMEs, large companies and not for profit organizations active in social and economic development, environmental protection and potential end-users for a World Forum on Raw Materials, such as investors in technology and market makers. Advisory Board from the G20 countries and from third countries active in the mining and other raw materials sector, Consortium Partners and EGS Third parties have provided the list of potential stakeholders coming from their extensive contact networks.

Approximately 1,700 contacts were initially collected. After removing duplications and selecting the most relevant ones, 850 remained. Until now approximately 170 have agreed to be part of the network (full list is given in Appendices B-F). However, building up a network of contacts is a continuous process and we plan to invite new stakeholders constantly until the end of the project. FORAM Stakeholders Panel gathers extensive network of contacts representing major raw materials communities extending all over the world: Europe, Asia, Africa, Australia, North and South America, with European predominance. It has relevant coverage related to the entire raw material value chain, with predominance in exploration, mining and processing of primary raw materials. Furthermore, FORAM Stakeholders Panel represents a heterogenous group of stakeholders covering various sectors, mainly in research and industry.

### 2.1. Clustering of the stakeholders

The most important topics in raw material sector today were obtained at first from the results of questionnaire for stakeholders and afterwards by gathering suggestions from FORAM Consortium partners and EGS third parties. In order to obtain the most appropriate clustering of stakeholders, a matrix approach was used, by opposing the most important topics in raw material sector today at the one side and the entire raw materials value chain at the other side.

#### 2.1.1. Questionnaire for Stakeholders

The questionnaire for stakeholders was composed with an aim to obtain the details about their profile (country/region, sector, value chain, position in the institution), but also to make survey on stakeholders' opinions about current most pressing needs in the raw material sector, about the importance of establishing World Forum on Raw Materials, its main objectives, their willingness to

be involved in the Panel and their ability to help. This questionnaire is available online, on FORAM project website (<http://www.foramproject.net/index.php/questionnaire-for-stakeholders/>). Stakeholders that agreed to be part of the network filled in the questionnaire.

According to FORAM Stakeholders Panel, current most pressing needs in the raw material sector are: boosting resource efficiency and fostering sustainable supply, followed by the importance of information sharing, improving legislative framework and ensuring social and environmental standards (Appendix A, Figure 1).

More than 65% of our stakeholders believe that establishing World Forum on Raw Materials would be important or very important (Appendix A, Figure 2), while its main objectives should cover different topics, starting from higher resource efficiency, supply chain transparency, to advance recycling, waste management and raising awareness for raw materials industry (Appendix A, Figure 3).

Final part of questionnaire was composed of the questions related to stakeholders' willingness to be interviewed again and their ability to support the work of the FORAM project. Almost 60% of stakeholders expressed their willingness to be interviewed again (Appendix A, Figure 4). When asked about their ability to support the work of the FORAM project, almost 70% responded that they would be able to participate in discussions with other stakeholders to provide valuable insight, more than 40% would be able to participate on FORAM workshops and events, while only 20% of them would be able to inform the specific networks and spread the word about the project, but also to have active role in developing goals and strategies (Appendix A, Figure 5).

### 2.1.2. FORAM Consortium partners and EGS third parties' suggestions

#### **a) The sophisticated/exhaustive approach includes clustering stakeholders using a matrix of:**

- 1) "vertical" issues such as a) mining, b) residues/ legacy co-products, c) conflicted land uses, d) water resources e) energy resources, etc.
- 2) "horizontal" issues as a) competences, b) policies, with intention to enhance governance, transparency, treaty or SDG compliance, c) labour, occupational health & safety, d) social license, etc.
- 3) possible "eco-system"-wide solutions /zero waste convergences, a) by integrated, sequential resource management (the "whole basin comprehensive recovery" approach) or b) by targeted co-locations and combinations, such as phosphogypsum and red mud.

#### **b) The simple approach includes clustering by areas of interest/activity:**

- 1) Research and innovation
- 2) Education and outreach;
- 3) Industry and trade;
- 4) Recycling and substitution.



**c) Different approach of the horizontal and vertical issues:**

- 1) Differentiation by step of the value chain: Exploration/Mining, Processing, Materials (Manufacturing/Production), Recycling - this will cover most of the stakeholders that answered to the questionnaire.
- 2) Topics of interest (start with the more precise/tangible topics from the survey results): Legislative framework, social and environmental standards (Social license to operate, SDGs), Transparency/Sustainability, Trade.
- 3) If we find topics that are of interest of different stakeholders from the value chain, this could be a further step to de-silo the raw materials thinking/community.

**d) Suggestion to use the structure from MICA project (Daniel Cassard has led the development of this ontology):**

As part of the MICA project, a so-called ontology was developed which “organizes” the value chain of primary and secondary mineral raw materials in terms of key words. This ontology serves as the basis for the development of a Raw Material Intelligence Platform (RMIP), which is currently being finalized. The MICA project ends early 2018 and therefore project results should be available at that time. The primary “domains” of the ontology are the following:

- D1 - Primary Mineral Resources,
- D2 - Secondary Mineral Resources,
- D3 - Industrial Processing and Transformation,
- D4 - Raw Material Economics,
- D5 - Raw Materials Policy & Legal Framework,
- D6 - Sustainability of Raw Materials,
- D7 - International Reporting.

(and there are transverse domains on “Methods” and “Data”).

Each domain is subdivided into different areas (e.g. “Mineral Exploration”, “Mine development”, etc. for D1), with up to four levels of detail. The RMIP provides users with information regarding the various aspects of mineral raw materials along the value chain, via so-called fact-sheets and flowsheets.

**e) Suggestion following areas of interest/activity**

- 1) Explorers and suppliers (for Latin American countries)
- 2) Research and innovation
- 3) Industry and trade
- 4) Recycling and substitution
- 5) Education (What university level training programs are needed to support a vibrant raw-materials industry in Europe and abroad)

**f) Topics that could be used during the dialogue with stakeholders:**

- 1) The importance of mineral policy - how does it support the exploration and extraction of minerals?
- 2) Waste management, secondary raw materials - economic viability, legal and technological constraints of their usage
- 3) Information framework (classification and inventory of mineral resources, information on mineral potential) with special attention to the development of a joint language (international reporting codes, UNFC, INSPIRE)

**g) Topics that could be of interest for stakeholders and stimulating debate:**

- 1) Composition and inventory of stocks
- 2) Environmental Impact Assessment (EIA)
- 3) Information sharing
- 4) Sustainable supply chain
- 5) Categorization of wastes
- 6) Recycling and reuse
- 7) Alternative materials

**h) Two main groups to start the dialogue:**

- 1) Public sector (policy makers) and academia (scientific researchers) responsible for drafting legislation aimed to guarantee everything related to ensuring the supply of raw materials as well as the protection of the environment and the social standards.
- 2) Industry, consultancies and professional associations responsible for implementing the recommendations of the first to achieve the efficient exploitation of resources and ensure a sustainable supply.

As for the geographical distribution, it would be good to make groups by geographic zones taking into account the presence of a common language or culture in order to facilitate dialogue.

**i) Suggestions for Ukraine, two topics:**

1. Geological education in the raw materials sector
2. Geosciences in the raw materials sector

**j) Questions for discussion following value chain/important topics**

- 1 Exploration – what, how and when but most of all where?
- 2 Mining – What, how? Are they European?
- 3 Mineral processing – What minerals? Final products? End users, be they the customer who buys from them and still transforms into products or they themselves manufacture a product
- 4 Recycling – what? How? And where? Statistics? End products – concentrates? Bullion? Or just separated materials to be processed by someone else?
- 5 Circular economy – How each sees themselves fitting in the concept?

## 2.2. Defining target groups within Stakeholders Panel

All above listed suggestions, together with the results from questionnaire were used to define target groups. Following the first step of matrix approach, all together five groups were defined. The distribution of stakeholders between the groups was done in a way that each target group has members - stakeholders covering entire value chain. The topics are defined as described in the chapter 2.1.

Five groups of stakeholders were defined, that pivot around the following topics:

1. Innovation, Security of Supply and Growth,
2. Resource Efficiency, Environmental and Social Aspects,
3. Policies, Legal and Financial Frameworks,
4. International Cooperation and Outreach,
5. Research, Capacity building and Education.

## 3. Scope, mission, vision and roles of each of Stakeholders Target Group (STG)

### 3.1. Scope

The scope of each Stakeholders Target Group is to participate in diverse, multicultural, multilevel international and structured dialogue of communities of experts and stakeholders, oriented towards the search for solutions to overcome existing difficulties and obstacles in worldwide access to raw materials, with an emphasis on the particular topic of respective target group. The stakeholders are invited to share experiences about their needs, threats, priorities and preferences with the aim to initiate exchanges and interactions that facilitate better governance and sustainable access to raw materials and for better coordination of relevant raw material initiatives and actions.

### 3.2. Mission

The mission of STG is:

- to enhance the international cooperation on raw material policies and investments,
- to establish an effective interactive dialogue with the stakeholders sharing experiences and consulting them about their needs, threats, priorities and preferences;
- to prepare a base for a possible future operational dialogue platform.

### 3.3. Vision

The vision of STG is to provide:

- a more joint and coherent approach towards raw materials policies and investments worldwide

- fair and sustainable access to primary and secondary raw materials worldwide to maximize resource-efficiency and their circularity.

### 3.4. Roles within Stakeholders target groups

Roles of Stakeholders target groups are the following: Target Group Leader, Support, Observer, FORAM project Advisory Board Members and Stakeholders.

Stakeholders target groups are led by Target Group Leader, who is an expert in the field, in charge for the following tasks: hosting the Stakeholders videoconferences, writing agenda of the Stakeholders videoconferences, summarising the main outcomes of the dialogues. Support to target group leader is provided from the expert(s) in the field, mainly to support technical and logistical needs of the videoconferences. Observers and Advisory Board Members have a main purpose to monitor the dialogue process and to keep the dialogues within the scope, mission and the vision of the target groups. Stakeholders are invited to share experiences about their needs, threats, priorities and preferences with the aim to initiate exchanges and interactions that facilitate raw materials trade and for better coordination of relevant raw material initiatives and actions.

## 4. Stakeholders target groups

### Target Group 1: Innovation, Security of Supply and Growth

**Target Group Leader:** UNI KASSEL

**Support:** BGR

**Observers:** WRFA, EGS

**Advisory Board Members:** ETP SMR (Corina Hebestreit), EIT (Karen Hanghoj), WMF, CSIRO

**No. of members:** 43

**List of stakeholders:** Appendix B

#### Stakeholders profiles:

Type of organization: University, Association, Company, Consultancy company, Federal, Individual, Public authority, Ministry, Government, Commercial, Intergovernmental organization, Industry, Project

Domain: Resource efficiency, Sustainability, Markets, Governance, Mining and metallurgy, Raw material, Research, Industrial, Circular economy, Geology, Research, Exploration, Mineral processing, Mining regulation, Economy, Land resources

Value chain: Processing, Manufacturing, Product Development, Recycling, Exploration, Mining, Extraction, Transformation, Resource evaluation, Substitution, Circular economy, Data collection, studies, Feas. Studies, Education, Research, Exploitation, Extractive activities, Regulation, Extraction, End use, Product Development

Field: Community, Industry, Consultancy, Public Sector, Education, Academia, Research, Private Sector, Consultancy

Countries: Austria, Belgium, Chile, Colombia, Costa Rica, Croatia, Germany, Hungary, Italy, Mexico, Mozambique, Panamá, Portugal, South Africa, Spain, Switzerland, Thailand, UK, Uruguay, USA.

### Target Group 2: Resource Efficiency, Environmental and Social Aspects

**Target Group Leader:** Leiden Uni

**Support:** SGC

**Observers:** WRFA, EGS

**Advisory Board Members:** EMAF, IGES (Lewis Akenji), UNEP, WEEE

**No. of members:** 45

**List of stakeholders:** Appendix C

#### Stakeholders profiles:

Type of organization: Company, University, Individual, Association, Research and Technology Organization (RTO), Government, Ministry, NGO, Federal, Consulting company, Commercial, Intergovernmental organization, Industry, Project

Domain: Geology and Mining, Metals, Industry, Recycling, Substitution, Resource efficiency, Sustainability, Markets, Governance, Exploration, Mineral processing, Research, Mineral Raw Materials, Research for Recycling, Human Resources, Metallurgy, Policy maker, Mining, Natural resources, Environmental Regulation, Science and Technology, Minerals, Raw Materials for energy, Economy, Land resources

Value chain: Mining, Processing, Manufacturing, Product Development, Recycling, Substitution, Extraction, Resource evaluation, Exploration, Geology, Metallurgy, Feas. Studies, Iron Ore Market Research, Education, Research, Sustainability, Regulations, Data collection, studies, End use, Whole value chain, Manufacturing, Reduction of Feedstock

Field: Industry, Academia, Consultancy, Community, Public sector, Private Sector, Cluster, Consultancy, Education, Research, Public awareness

Countries: Australia, Belgium, Brazil, Canada, Chile, Colombia, Croatia, East Timor, France, Germany, Mexico, Mozambique, Peru, Portugal, South Africa, Spain, Sweden, Switzerland, UK, USA.

### Target Group 3: Policies, Legal and Financial Frameworks

**Target Group Leader:** WRFA

**Observers:** EGS

**Advisory Board Members:** CRIRSCO (Harry Parker), UNECE EGRC (Harikrishnan Tulsidas), USGS, WB

**No. of members:** 43

**List of stakeholders:** Appendix D

#### Stakeholders profiles:

Type of organization: University, Individual, Trade association, Company, Consultancy company, Individual, Association, Government, Intergovernmental organization, Research Institute, Research, EU Project, State Laboratory -Ministry of Economy, Federation, Spin-off university, Federal



Domain: Resource efficiency, Sustainability, Markets, Governance, Mining, Quarrying of aggregates and industrial minerals, Geology, Industrial, Metals, Exploration, Mineral processing, Research, Technology, Environment, Mineral Resources, Metallurgy, Industrial minerals, Geothermal science, Mining regulation, Minerals, Aggregates, Rare Earth Elements

Value chain: Mining, Geology, Processing, Manufacturing, Product Development, Recycling, Extraction, Exploration, Processing, Resource evaluation, Education, Processing, Substitution, Feas. Studies, Research, Chamber, Restoration, Data collection, Regulation, Sustainability, Studies, End use, Whole value chain, Governance (EC)

Field: Academia, Consultancy, Community, Government, Extractive industry, Public sector, Industry, Education, Private sector

Countries: Belgium, Canada, Colombia, Cuba, Finland, Germany, Hungary, Ireland, Italy, Japan, Mexico, Mozambique, Norway, Portugal, South Africa, Sweden, Surinam, Switzerland, UK, Ukraine, Uruguay, USA.

#### Target Group 4: International Cooperation and Outreach

**Target Group Leader:** EFG

**Observers:** WRFA, EGS

**Advisory Board Members:** DST (Department of Science and Technology, International Cooperation and Resources, South Africa), OAGS (Organization of African Geological Surveys), IUGS (International Union of Geological Sciences)

**No. of members:** 44

**List of stakeholders:** Appendix E

#### Stakeholders profiles:

Type of organization: Individual, University, Company, Association, Consultancy company, Public research body, Association, Government, Institute, Federation, Intergovernmental organization, Research institution, Industry

Domain: Geology, Resource efficiency, Sustainability, Markets, Governance, Mineral processing, Mining, Industrial, Metals, Exploration, Research, Processing, Mining and metallurgy, Promotion, Aggregates

Value chain: Geology, Mining, Extraction, Processing, Exploration, Resource evaluation, Recycling, Feasibility Studies, Education, Research, Exploitation, Promotion, Sustainability, Studies, Mining plan, End use, Whole value chain, Public Policy, Analysis, Latin America strategy vinculate with Europe, Manufacturing, Consulting & Laboratories on Industrial Minerals

Field: Consultancy, Academia, Government, Industry, University, Public sector, Education, Private Sector

Countries: Argentina, Australia, Belgium, Canada, Colombia, Germany, Ethiopia, France, Greece, Hungary, Ireland, Italy, Mexico, Mozambique, Portugal, Spain, Switzerland, UK, USA.

## Target Group 5: Research, Capacity Building and Education

**Target Group Leader:** UNU

**Observers:** WRFA, EGS

**Advisory Board Members:** ASGMI (Association of Ibero-American Geological and Mining Surveys), CCOP (Coordinating Committee for Geoscience Programmes in East and Southeast Asia), DG JRC, Yale (Barbara Reck)

**No. of members:** 43

**List of stakeholders:** Appendix F

### Stakeholders profiles:

Type of organization: Individual, University, Company, Commercial, Consultancy company, Government, Federation, EU Project, Intergovernmental organization, Research institution, Industry

Domain: Geology, Resource efficiency, Sustainability, Markets, Governance, Mining, Industrial, Minerals, Metals, GEO Engineering, Research, Metallurgy, Academic, Financing, Technology, Aggregates, Industrial, Chemistry, Economy, Land resources

Value chain: Mining, Geology, Minerals, Mining Equipment, Exploration, Processing, Resource evaluation, Exploration, Recycling, Exploration, Feas. Studies, Education, Research, Exploitation, Financing, Sustainability assessment, Sustainability, Substitution, Extraction, Data collection, Studies, End use, Whole value chain, Studies about the minerals market; Policy makers, Disposal, Consulting & Laboratories on Industrial Minerals

Field: Consultancy, Academia, Industry, Public sector, Consultancy, Education, University, Private

Countries: Australia, Belgium, Canada, Chile, Colombia, Croatia, Ecuador, Germany, Greece, Ireland, Italy, Japan, Mexico, Mongolia, Mozambique, Netherlands, Poland, Portugal, Sweden, Switzerland, UK, Ukraine, USA.

## 5. Stakeholders dialogues

The first round of Stakeholders videoconferences was organized in February 2018. There were in total 5 videoconferences, corresponding to above defined target groups. The dialogues were planned to revolve around the need for fair and unrestricted access to raw materials and for joint and coherent approaches towards raw materials supply, policy and investment; the stakeholders were invited to share experiences about their needs, threats, priorities and preferences with the aim to initiate exchanges and interactions that facilitate raw materials trade and for better coordination of relevant raw material initiatives and actions. The results of these videoconferences will be reported in the Deliverable 2.2. A second round of videoconferences for combined groups will be held in May 2018.

## 6. Advisory Board

The FORAM Advisory Board (AB) has the main objective to provide high level advice to the project, ensuring that all perspectives and aspects that can help in facilitating international cooperation on raw material policies and investments are considered and to ensure the best possible alignment with stakeholder's views and needs. The Advisory Board members will support the project to include the international key stakeholders and their already existing initiatives and platforms into the project's network. Advice on key strategic decisions and reflect on project's findings and results are also expected from the Advisory Board.

The FORAM AB is composed of key policy/decision makers, experts and influencers from multilateral organizations and national governments, multi-stakeholder platforms, industry platforms, Geological and Mining Surveys representing all world regions, think-tanks and research institutes active on different sectors of the raw materials value chain. The members normally serve the AB by representing their organizations in their official capacity. In exceptional cases, they might serve in their individual capacity. For the above reasons, membership is assigned to specific individuals, who are not supposed to be represented by others, unless under exceptional circumstances, to be approved by the FORAM Management Committee.

During the preparation of the proposal and within the first three months of the project (January 2017), the main composition of the AB was defined, and a Governance Document was prepared, which was reviewed and confirmed by all Board members. These were submitted as Deliverable 6.6 to the European Commission. Since the submission of this deliverable, the existing composition of the Board have been updated and a new member has been added to the list. Due to internal reorganization, two members representing International Study Group and G7 CONNEX Initiative, have not been able to cooperate with the project. Despite several communication efforts, the introduction of their successor is still pending.

The updated list is presented in Table 1. Composition of the Board is available on FORAM website and intranet (<http://www.foramproject.net/index.php/consortium/advisory-board/>).

*Table 1. Updated list of the FORAM Advisory Board members (30.04.2018)*

Name of organization	Country	Name of assigned persons	Email address
Association of Ibero-American Geological and Mining Surveys (ASGMI)	Mexico	Raúl Cruz Ríos	raulcruz@sgm.gob.mx
Committee for Mineral Reserves International Reporting Standards (CRIRSCO)	USA	Harry Parker	harry.parker@amecfw.com
Commonwealth Scientific and Industrial Research Organization (CSIRO)	Australia	Hinz Schandl	heinz.schandl@csiro.au
Coordinating Committee for Geoscience Programmes in East and Southeast Asia	Thailand	Adichat Surinkum	adichat_s@ccop.or.th





(CCOP)			
Department of Science and Technology, International Cooperation and Resources, South Africa (DST)	South Africa	Daan du Toit	Daan.duToit@dst.gov.za
Ellen MacArthur Foundation (EMAF)	GB	Joss (Jocelyn) Blériot	joss.bleriot@ellenmacarthurfoundation.org
European Technology Platform on Sustainable Mineral Resources (ETP SMR)	Belgium	Corina Hebestreit	hebestreit@euromines.be
European Commission - DG Joint Research Centre	Belgium	Constantin Ciupagea	constantin.ciupagea@jrc.ec.europa.eu
European Institute of Innovation & Technology / KIC Raw Materials (EIT)	Germany	Karen Hanghoj	karen.hanghoj@eitrawmaterials.eu
G7 CONNEX Initiative (CONNEX)	USA	Name to be confirmed	
Institute for Global Environmental Strategies (IGES)	Japan	Lewis Akenji	Akenji@iges.or.jp
International Study Group (ISG)	Portugal	Name to be confirmed	
Organization of African Geological Surveys (OAGS)	South Africa	Fhatuwani Ramagwede	Lramagwede@geoscience.org.za
UN Economic Commission for Europe Information Service Expert Group on Resource Classification (UNECE EGRC)	Switzerland	Harikrishnan Tulsidas	h.tulsidas@outlook.com
United Nations Environment, International Resource Panel (UN Environment IRP)	France	Peder Jensen	peder.jensen@un.org
United States Geological Survey (USGS)	USA	Steven Fortier	sfortier@usgs.gov
Waste Electrical and Electronic Equipment Forum (WEEE)	Belgium	Pascal Leroy	pascal.leroy@weee-forum.org
World Bank (WB)	USA	Christopher Sheldon	csheldon@worldbank.org
World Materials Forum (WMF)	France	Victoire de Margerie	victoire36@icloud.com
Yale School of Forestry and Environmental Studies (Yale)	USA	Barbara Reck	barbara.reck@yale.edu
International Union of Geological Sciences	China	Qiuming Cheng	qiuming.cheng@iugs.org





## Appendices

### Appendix A. Results of Questionnaire for Stakeholders

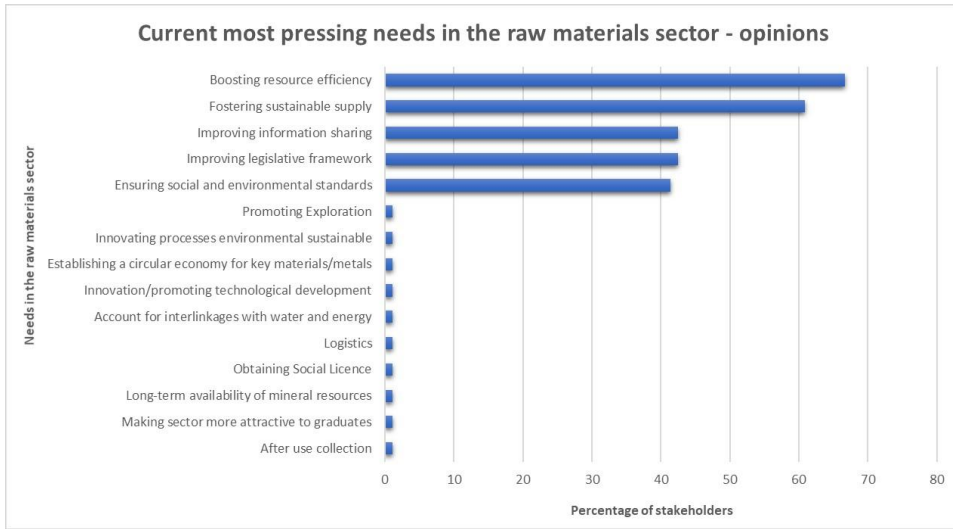


Figure 1. Current most pressing needs in the raw material sector according to FORAM Stakeholders Panel

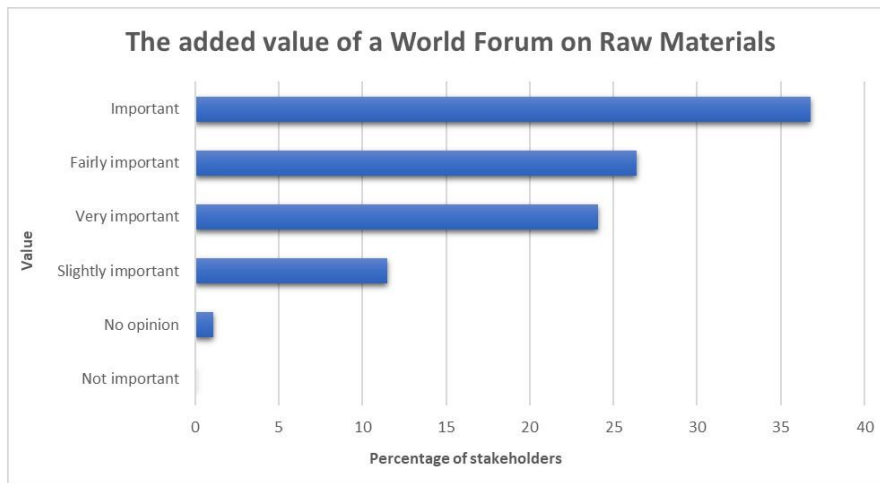


Figure 2. Importance of establishing World Forum on Raw Materials according to FORAM Stakeholders Panel



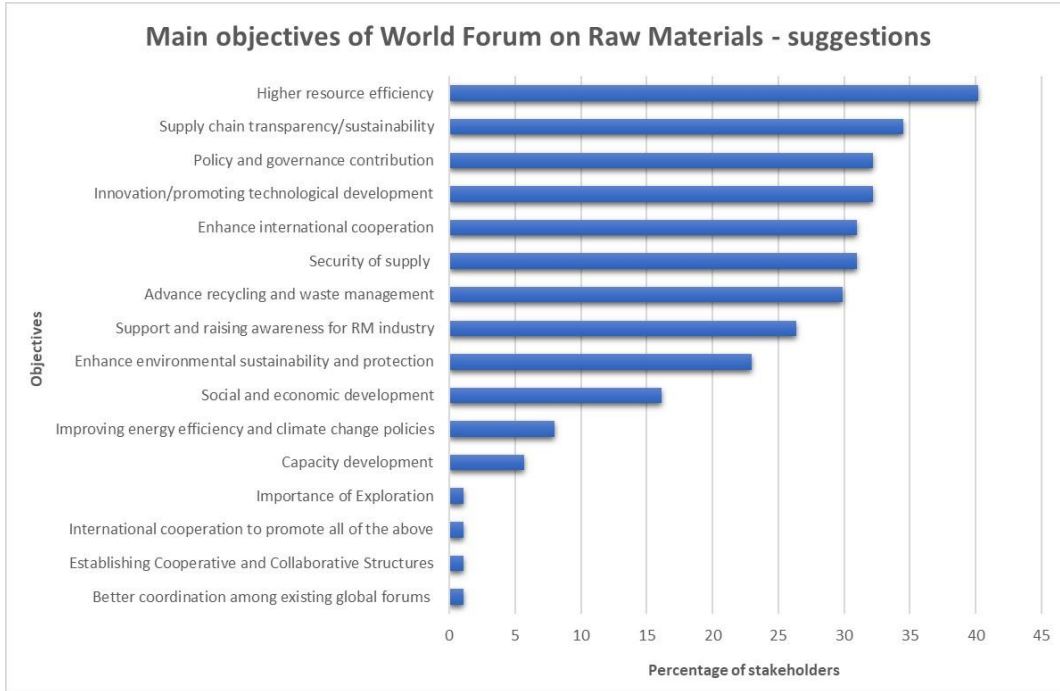


Figure 3. Main objectives of World Forum on Raw Materials according to FORAM Stakeholders Panel

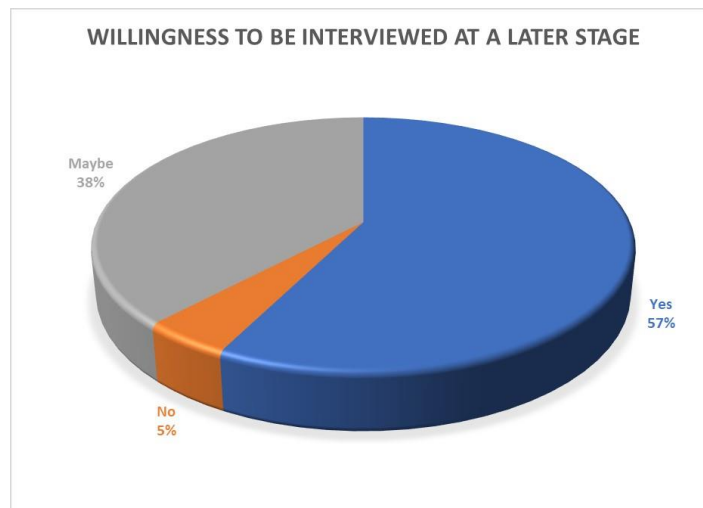


Figure 4. FORAM stakeholders' willingness to be interviewed again

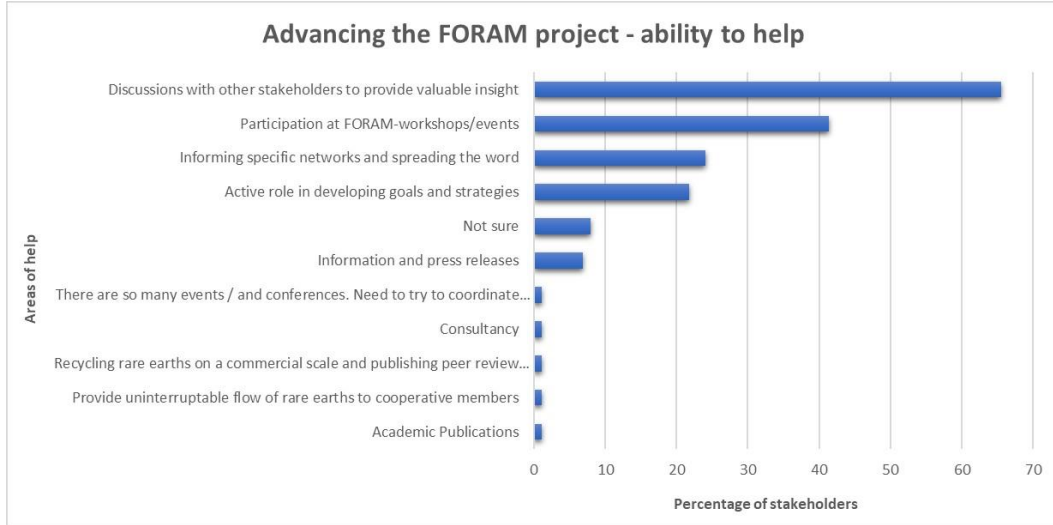


Figure 5. FORAM stakeholders' ability to support the work of the FORAM project



## Appendix B. List of Stakeholders, Target Group 1

Name of organization	Country	Name	Email address
University College London	UK	Raimund Bleischwitz	r.bleischwitz@ucl.ac.uk
GSTIC-VITO	Belgium	Karl Vrancken	karl.vrancken@vito.be
MMTA	UK	Maria Cox	maria@mmta.co.uk
AngloAmerican	South Africa	Jan Klawitter	jan.klawitter@angloamerican.com
ThREE Consulting, Thorium & Rare Earth Elements, Mining Minerals and Metals (THREEM3)	USA	James Kennedy	jkennedy@threeconsulting.com
Carmeuse	Belgium	Luc Hance	luc.hance@skynet.be
PTT Global Chemical Public Co., Ltd.	Thailand	Supattanapong Punmeechaow	supattanapong.p@pttgcgroup.com
GF Consult bvba	Belgium	Guy Franceschi	gfranceschi@gfconsult.be
Dirección General de Geología y Minas	Costa Rica	Ileana Boschini López	ilebos@yahoo.com
University of Miskolc	Hungary	Ferenc Má dai	askmf@uni-miskolc.hu
Jacinto Siteo	Mozambique	Jacinto Siteo	jgsitoe@gmail.com
Montanuniversität Leoben	Austria	Peter Moser	peter.moser@unileoben.ac.at
Agencia Colombiana de Minería - ANM	Colombia	Silvana Habib Daza	silvana.habib@anm.gov.co
Drummond Ltda	Colombia	José Miguel Linares Martínez	hgonzalez1@drummond.ltd.com
Asociación Nacional de Directores de Minería	Mexico	José María Anguiano Aguilar	jose.anguiano@nuevoleon.gob.mx
Regione Emilia Romagna - Attività estrattive e minerarie servizio Difesa del suolo, della costa e bonifica	Italy	Anna Rita Rizzati	arizzati@regione.emilia-romagna.it
University of Augsburg	Germany	Volker ZEPF	volker.zepf@wzu.uni-augsburg.de
University of Leeds	UK	Costas Velis	C.Velis@leeds.ac.uk
Urban Mining	USA	Miha Zakotnik	miha@urbanmining.com
Personal company	Chile	Edmundo Tulcanaza	edmundo.tulcanaza@hotmail.com
Mines and Energy Ministry	Colombia	Carlos Andrés Cante	carloscante@minminas.gov.co
Agapito Associates	USA	Douglas Hambley	dfhambley@agapito.com
Montanuniversität Leoben	Austria	Peter Moser	peter.moser@unileoben.ac.at
Centro de Geociencias Juriquilla, de la Universidad Nacional Autónoma de México	Mexico	Gerardo Carrasco Nuñez	direccion@geociencias.unam.mx
Departamento de Ingeniería en Minas, Metalurgia y Geología de la Universidad Autónoma de Guanajuato	Mexico	Juan Esteban García Dobarganes	jdobargas@ugto.mx
Camborne School of Mines	UK	Frances Wall	F.Wall@exeter.ac.uk
Instituto Potosino de Investigación Científica y Tecnológica	Mexico	Pablo Dávila Harris	pablo.davila@ipicyt.edu.mx
ASSIMAGRA	Portugal	Célia Marques	cmarques@assimagra.pt
Sojitz Beralt	Portugal	Romeu Vieira	romeuvieira@gmail.com
Frisco	Mexico	Alejandro Aboumrad	mcejam@ideal.com.mx





		González	
Facultad de Ciencias - UdelaR	Uruguay	Leda Sánchez	leda@fcien.edu.uy
Secretaría de Desarrollo Agrario, Territorial y Urbano	Mexico	José Ricardo López Pescador	jose.pescador@sedatu.gob.mx
Mines and Energy Ministry	Colombia	German Arce Zapata	garce@minminas.gov.co
Dirección Nacional de Recursos Minerales	Panamá	Temístocles Velarde	tvelarde@mici.gob.pa
SIEMCALSA	Spain	Ramón Cabrera	rcabrera@siemcalsa.com
CEMEX Hrvatska d.d.	Croatia	Joško Težulat	josko.tezulat@cemex.com
SIBELCO	Belgium	Robrecht Schmidt	R.M.Schmitz@tudelft.nl; robrecht.schmitz@alumni.ulg.ac.be
INESC TEC - Institute for Systems and Computer Engineering, Technology and Science	Portugal	Ana Pires	ana.c.pires@inesctec.pt
CRIET - Centro di Ricerca Interuniversitario in Economia del Territorio		Francesca Ceruti	francesca.ceruti@unimib.it
IGF-Secretariat / IISD		Greg Radford	gradford@iisd.ca
Responsible Business Alliance (formerly EICC)	Switzerland	Michele Brulhart	mbruelhart@responsiblebusiness.org
Pegmatítica - Sociedade Mineira de Pegmatites, Lda	Portugal	Alexandra Carolino	geologia.carolino@gmail.com
Ministry of Economy	Mexico	Diego Gomez Olmos	agomez@fifomi.gob.mx

### Appendix C. List of Stakeholders, Target Group 2

Name of organization	Country	Name	Email address
Empresa Mocambicana de Exploração Mineira, S.A.	Mozambique	António Manhica	amanhica@emem.co.mz; antoniomanhica41@gmail.com
University College London	UK	Raimund Bleischwitz	r.bleischwitz@ucl.ac.uk
Personal company	Chile	Edmundo Tulcanaza Navarro	edmundo.tulcanaza@hotmail.com
GSTIC-VITO	Belgium	Karl Vrancken	karl.vrancken@vito.be
Vale Mocambique, S.A.	Mozambique	Leonardo Xerinda	leonardo.xerinda@vale.com
Association of Mining and Exploration Companies Inc.	Australia	Graham Short	Graham.Short@amec.org.au
Pratt & Whitney	USA	Samantha Veiga	samantha.veiga@pw.utc.com
ICVL Consortium	Mozambique	Ashok Mishra	Ashok.Mishra@icvl.co.mz
Vale	Brazil	Edson Ribeiro	Edson.ribeiro@vale.com
GF Consult bvba	Belgium	Guy Franceschi	gfranceschi@gfconsult.be
University of Southampton	UK	Stephen Roberts	steve.roberts@noc.soton.ac.uk
Helmholtz Institute Freiberg for	Germany	Markus Reuter	m.reuter@hzdr.de





Resource Technology			
University of Leicester	UK	Gawen Jenkin	grtj1@le.ac.uk
International Molybdenum Association	UK	Nicole Kinsman	nkinsman@imoa.info
Asociacion Colombiana de Minería - ACM	Colombia	Santiago Angel Urdinola	lorena.rojas@acmineria.com.co
Cerromatoso	Colombia	Ricardo Gaviria Jamsa	lponguta@cmatoso.com
Asociación de Ingenieros de Minas, Metalurgistas y Geólogos de México	Mexico	Marco Antonio Bernal Portillo	marcobernal50@hotmail.com
Knowledge Transfer Network	UK	Susanne Coles	susanne.coles@ktn-uk.org
French Ministry in charge of Mines	France	Rémi GALIN	remi.galin@developpement-durable.gouv.fr
CEA/PROMETIA	France	Stéphane Bourg	stephane.bourg@cea.fr
Recyclingcluster wirtschaftsstrategischer Metalle e.V. (REWIMET)	Germany	Christian Duwe	christian.duwe@tu-clausthal.de
Personal company	RSA	Roger Dixon	roger@samcode.co.za
McGill University	Canada	Russos Dimitrakopoulos	roussos.dimitrakaopoulos@mcgill.ca
RMG Consulting	Sweden	Anton Löf	anton.j.lof@gmail.com
Estación Regional Noroeste del Instituto de Geología de la UNAM	Mexico	Francisco Molina Freaner	Jefatura-erno@geologia.unam.mx
Unidad Academica de ciencias de la Tierra, Universidad Autonoma de Zacatecas	Mexico	Patricia De Lira Gómez	escolar@uaz.edu.mx
Camborne School of Mines	UK	Kate Moore	K.Moore@exeter.ac.uk
Instituto de Geología de la Universidad Autónoma de San Luis Potosí	Mexico	José Rafael Barboza Gudiño	direccion@igeologia.uaslp.mx
Institute of Petroleum and Geology (IPG)	Timor Leste	Helio Casimiro Gutereres	hqterres@ipg.tl, larimata@gmail.com
CEVALOR	Portugal	Nelson Cristo	ncristo@assimagra.pt; nelson.cristo@gmail.com
Industrias Peñoles	Mexico	Fernando Alanís Ortega	fernando_alanis@penoles.com.mx
Global Footprint Network	Switzerland	Mathis Wackernagel	mathis@footprintnetwork.org
Dirección General de Energía y Actividades Extractivas de la Secretaría del Medio Ambiente y Recursos Naturales (SEMARNAT)	Mexico	Galo Galeana Herrera	galo.galeana@semarnat.gob.mx
COLCIENCIAS	Colombia	Alejandro Olaya Dávila	aolaya@colciencias.gov.co
Instituto Cartográfico y Geológico de Cataluña (IGCC)	España	Antoni Roca	Antoni.roca@icgc.cat
AVICENNE ENERGY	France	Christophe PILLOT	c.pillot@avicenne.com
"Kamen" d.d. Pazin	Croatia	Ivan Cottman	ivan.cotman@kamen.hr
Tantalum-Niobium International Study Center	Belgium	Roland Chavasse	director@tanb.org
Geological Survey of Chil, Mineralium comlany	Chile	José Cabello	cabello.lechuga@vtr.net





CRIET - Centro di Ricerca Interuniversitario in Economia del Territorio		Francesca Ceruti	francesca.ceruti@unimib.it
IGF-Secretariat / IISD		Greg Radford	gradford@iisd.ca
Responsible Business Alliance (formerly EICC)	Switzerland	Michele Brulhart	mbruelhart@responsiblebusiness.org
Peru Bio-Economy Solutions	Peru	Karlo A. Grados Gomez	kgrados@peru-bioeconomy-solutions.com
The University of Newcastle	Australia	Michael Askew	michael.askew@newcastle.edu.au
Ressources naturelles Canada	Canada	Nathalie Ross	Nathalie.ross@Canada.ca

### Appendix D. List of Stakeholders, Target Group 3

Name of organization	Country	Name	Email address
University College London	UK	Raimund Bleischwitz	r.bleischwitz@ucl.ac.uk
Personal company	UK	Ed Sides	edmund.sides@orebodyrisks.com
GSTIC-VITO	Belgium	Karl Vrancken	karl.vrancken@vito.be
Mining and Geological Survey of Hungary	Hungary	Szilvia Banyacski	banyacski.szilvia@mbfsz.gov.hu
Mineral Products Association	UK	Nigel Jackson	nigel.jackson@mineralproducts.org
Institute of Geological Sciences of National Academy of Sciences of Ukraine	Ukraine	Petro Gozhyk	Havryliuk.R@nas.gov.ua
Treibacher industries Inc	Canada	Ulfried Pirker	ulfried.pirker@treibacher.com
ETA STAR Mozambique, S.A.	Mozambique	Narahari Pradhan	naraharipradhan@gmail.co
Silver Wheaton	Canada	Albert Chong	albert.chong@silverwheaton.com
GF Consult bvba	Belgium	Guy Franceschi	gfranceschi@gfconsult.be
University of Brighton	UK	Martin Smith	martin.smith@brighton.ac.uk
Luleå University - changed to Uppsala	Sweden	Pär Weihed	par.weihed@angstrom.uu.se
Rio Tinto, Japan	Japan	Jennifer Sakaguchi	Jennifer.Sakaguchi@riotinto.com
Minor Metals Trade Association	UK	Maria Cox	maria@mmta.co.uk
UPME (Unidad de Planeación Minero energética)	Colombia	Jorge Alberto Valencia Marin	jorge.valencia@upme.gov.co
Anglo Gold Ashanti	Colombia	Ken Kluksdahl	dsuarez@anglogoldashanti.com
Dirección Nacional de Minería y Geología	Uruguay	Esteban Abelenda	esteban.abelenda@miem.gub.uy
Intergovernmental Forum on mining, minerals, metals and sustainable development (IGF)	Surinam	Glen Gemerts	ggemerts@yahoo.com
NORWEGIAN UNIVERSITY OF SCIENCE AND TECHNOLOGY	Norway	Daniel Müller	daniel.mueller@ntnu.no
Fraunhofer	Germany	Matthias FRANKE	matthias.franke@umsicht.fraunhofer.de
Swiss Recycling	Switzerland	Patrik Geisselhardt	patrik.geisselhardt@swissrecycling.ch







Virginia Tech	USA	Michael Karmis	mkarmis@vt.edu
Pollard Mining	South Africa	Barbara Pollard	b.s.pollard@hotmail.com
McGill University	Canada	Russos Dimitrakopoulos	roussos.dimitrakaopoulos@mcgill.ca
Minerals4EU (Minerals Intelligence Network for Europe)	Finland	Juha Kaija	juha.kaija@gtk.fi
Laboratório Nacional de Energia e Geologia (LNEG)	Portugal	Daniel Oliveira	daniel.oliveira@lneg.pt
Guerrero	Mexico	Gabriel Valdez Moreno	ciencias_tierra@uagro.mx.
Empresa Nacional de Investigaciones Aplicadas a la Construcción; Universidad Tecnológica de La Habana.	Cuba	Rolando Batista Gonzalez	rolando@enia.co.cu
Ingeniería en Geología Ambiental, Universidad Autónoma del Estado de Hidalgo	Mexico	Julián Nuñez Benítez	julian_nunez2149@uaeh.edu.mx
IMA - Industrial Minerals Association	Belgium	Aurela SHTIZA	a.shtiza@ima-europe.eu
Cámara Minera de México	Mexico	Sergio Almazán Esqueda	camimex@prodigy.net.mx
Compañía Fresnillo PLC	Mexico	Octavio Avídrez Ortega	alejandra_solis@fresnilloplc.com
Serengeo s.r.l.	Italy	Carlo Cormio	c.cormio@serengeo.com
Dirección General de Minas	Mexico	Claudia Yolanda Ibarra Palafox	claudia.ibarra@economia.gob.mx
University of Lisbon	Porugal	António Mateus	amateus@fc.ul.pt
Instituto de Geología y Paleontología	Cuba	Luis J. Gómez Narbona	lgomez@igp.minem.cu
CSR Consulting	Ireland	Jim O'Brien	jim@jimobriencsr.com
REE Minerals AS	Norway	Aslak Aslaksen	aslak.aslaksen@reeminerals.no
ICMM		Tom Butler	tom.butler@icmm.com
ANIM - Associazione Nazionale Ingegneri Minerari	Italy	Domenico Savoca	domenico.savoca@virgilio.it
IGF-Secretariat / IISD		Greg Radford	gradford@iisd.ca
Responsible Business Alliance (formerly EICC)	Switzerland	Michele Brulhart	mbruelhart@responsiblebusiness.org
European Commission	EU	Astrid Schomaker	astrid.schomaker@ec.europa.eu

### Appendix E. List of Stakeholders, Target Group 4

Name of organization	Country	Name	Email address
GeoGlobal	USA	Abani Samal	arsamal@gmail.com
University College London	UK	Raimund Bleischwitz	r.bleischwitz@ucl.ac.uk
Mining and Geological Survey of Hungary	Hungary	Szilvia Banyacski	banyacski.szilvia@mbfsz.gov.hu
Umicore	Germany	Christian HAGELÜKEN	christian.hagelueken@eu.umicore.com
The Aluminum Association	USA	Jinlong Marshall Wang	jwang@aluminum.org
United Technologies	USA	Stephen Ciccalone	stephen.ciccalone@utc.com





Myala Resources, Limitada	Mozambique	Reinaldo Júnior	reinaldog@yahoo.com
AREVA	France	Christian POLAK	christian.polak@areva.com
GF Consult bvba	Belgium	Guy <u>Franceschi</u>	gfranceschi@gfconsult.be
Cardiff University	UK	Iain McDonald	McdonaldI1@cardiff.ac.uk
Kötés Ltd.	Hungary	Erika Sárdiné Csipszer	kozpont@koteskft.hu
Personal company	USA	Caitlyn Antrim	caitlyn@oceanlaw.org
IGEO	Spain	Javier Álvaro Blasco	jj.alvaro@csic.es
ANDI (Asociación de Industriales de Colombia)	Colombia	Juan Camilo Montes Pineda	cmontes@undi.com.co
Mineros Nacionales	Colombia	Andres Restrepo Isaza	gerencia@mineros.com.co
Strategic Outreach and Partnerships Division, Minerals and Metals Sector, Natural Resources Canada	Canada	Julie Boyer	julie.boyer@canada.ca
University of Coimbra	Portugal	Paula Morais	pvmorais@ci.uc.pt
Federación Española de la Recuperación y el Reciclaje (FER)	Spain	Alicia Gracia-Franco	agfranco@recuperacion.org
University of Coimbra	Portugal	Paula Vasconcelos Morais	pvmorais@ci.uc.pt
Colas Északkő Mining Ltd.	Hungary	Zoltán Cseh	zoltan.cseh@colas.hu
McGill University	Canada	Ferri Hassani	ferri.hassani@mcgill.ca
McGill University	Canada	Russos Dimitrakopoulos	roussos.dimitrakaopoulos@mcgill.ca
Instituto de Metalurgia de la Universidad Autónoma de San Luis Potosí	Mexico	Isabel Lázaro Báez	ilazaro@uaslp.mx
Ingeniería Minero Metalúrgica, Universidad Autónoma del Estado de Hidalgo	Mexico	Leonardo Juárez Tapia	ing.minero.m.icbi@uaeh.edu.mx
Facultad de Ingeniería de la Universidad Autónoma de Chihuahua	Mexico	Javier González Cantú	jgcantu@uach.mx
Instituto Politécnico Nacional	Mexico	René Alejandro Téllez Flores	rtellez@ipn.mx
CIMPOR	Portugal	César Abreu	cabreu@cimpor.com
Industrial Minera México	Mexico	Daniel Chávez Carreón	daniel.chavez@mm.gmexico.com
Geological Survey of Ethiopia	Ethiopia	Yechale ali	yechu21@gmail.com
Dirección General de Desarrollo Minero	Mexico	Juan José Camacho	juan.camacho@economia.gob.mx
Aachen University	Germany	Bernd Friedrich	bfriedrich@ime-aachen.de
CSR Consulting	Ireland	Jim O'Brien	jim@jimobriencsr.com
Basalt-Középkő Kőbányák Ltd, Uzsa	Hungary	Ernő Laub	laub@basalt.hu
Association of Mining and Exploration Companies Inc.	Australia	Niel van Drunen	Neil.vandrunen@amec.org.au
ANIM - Associazione Nazionale Ingegneri Minerari	Italy	Domenico Savoca	domenico.savoca@virgilio.it
IGF-Secretariat / IISD		Greg Radford	gradford@iisd.ca





Emilia-Romagna Region	Italy	Christian Marasmi	christian.marasmi@regione.emilia-romagna.it
Responsible Business Alliance (formerly EICC)	Switzerland	Michele Brulhart	mbruelhart@responsiblebusiness.org
MINISTRY OF MINES AND ENERGY	COLOMBIA	Tatiana Aguilar	tlaguilar@minminas.gov.co
Mining and Energy Planning Unit	COLOMBIA	Josefina González Montoya	josefina.gonzalez@upme.gov.co
Carlos Guillermo Cuburu	Argentina	Carlos Guillermo Cuburu	carlos.cuburu@segemar.gov.ar
Sustainable Minerals Institute, The University of Queensland	Australia	Artem Golev	a.golev@uq.edu.au
in.mat-Lab	Greece	Achilleas Amanatidis	a.amanatidis@in-mat-lab.eu
Geological Survey of Mexico	Mexico	Armando Alatorre	armandoealatorre@gmail.com

### Appendix F. List of Stakeholders, Target Group 5

Name of organization	Country	Name	Email address
GeoGlobal	USA	Abani Samal	arsamal@gmail.com
University College London	UK	Raimund Bleischwitz	r.bleischwitz@ucl.ac.uk
SANDVIK Mining	Sweden	Hamid Manouchehri	hamid.manouchehri@sandvik.com
Department of Geology, National Ivan Franko University of Lviv	Ukraine	Mykola Pavlun	decanat.geology@ukr.net
PCC Revert Group	UK	Stephen Hall	shall@caledonianalloys.com
Sumitomo Corporation	Japan	Nina Yuki Yoshi	nina.yuki Yoshi@sumitomocorp.com
Kaming d.d.	Croatia	Veronika Mikulčić	tajnistvo@kaming.hr
GF Consult bvba	Belgium	Guy Franceschi	gfranceschi@gfconsult.be
DMT	Germany	Michael Haschke	michael.haschke@dm-group.com
Cronimet	Germany	Sebastian Jeanvre	Jeanvre.Sebastian@cronimet.de
Mongolian University of Science/Tech.	Mongolia	Jargalan Surenen	sjrgln@gmail.com
Retired (30yr in Industry, 15 in acad)	Ireland	Eamonn Grennan	Eamonn.grennan@outlook.ie
Carbones del Cerrejon	Colombia	Roberto Junguito Pombo	roberto.junguito@cerrejon.com
Servicio Geológico Mexicano	Mexico	Raúl Cruz Ríos	raulcruz@sgm.gob.mx
Natural History Museum	UK	Richard Herrington	R.Herrington@nhm.ac.uk
Bundesanstalt für Materialprüfung	Germany	Franz-Georg Simon	franz-georg.simon@bam.de
Braunschweig University of Technology	Germany	Thomas Spengler	t.spengler@tu-braunschweig.de
University of Waterloo	Canada	Steven B Young	sb.young@uwaterloo.ca
Capitol Resources, Limitada	Australia/ Mozambique	Iain Plews	iain.plews@baobabresources.com
JSPL Mozambique Minerals, Limitada	Mozambique	Chandra Singh	chandra.singh@jindalafrika.com
Agapito Associates	USA	Douglas Hambley	dfhambley@agapito.com
Instituto de Geología de la Universidad Nacional Autónoma de México	Mexico	Elena Centeno García	centeno@unam.mx
Escuela Superior de Ingeniería,	Mexico	Luis Fernando Camacho	luis_camacho@uadec.edu.mx





Universidad Autónoma de Coahuila		Ortegón	
Ingeniería Civil y Minas, Univesridad de Sonora	Mexico	Agustín Bartolini Bojórquez	agustinb@guaymas.uson.mx
Facultad de Ingenieria, Universidad Nacional Autónoma de México	Mexico	Enrique Alejandro González	eagtgaia@unam.mx
Solubema	Portugal	Óscar Frazão	oscar.frazao@solubema.com
Universidad Nacional de Colombia - Mining School	Colombia	John William Branch Bedoya	vicmedel@unal.edu.co
Fideicomiso de Fomento Minero, FIFOMI	Mexico	Israel Gutiérrez Guerrero	igutierrez@fifomi.gob.mx
PROSUITE (PROspective SUstainability Assessment of TEchnologies)	Netherlands	Martin Patel	m.k.patel@uu.nl
CSR Consulting	Ireland	Jim O'Brien	jim@jimobriencsr.com
covestro Deutschland AG	Germany	Martin Melchiors	martin.melchiors@covestro.com
R.L.	Italia	Anna	anna65_2007@libero.it
Cementos Argos Colombia	Colombia	Juan esteban Calle Restrepo	jcalle@argos.com.co
CRIET - Centro di Ricerca Interuniversitario in Economia del Territorio		Francesca Ceruti	francesca.ceruti@unimib.it
IGF-Secretariat / IISD		Greg Radford	gradford@iisd.ca
S&P Global	United Kingdom	Chris Hinde	chris.hinde@Spglobal.com
Geological Survey of Belgium	Belgium	Christian Burlet	christian.burlet@gmail.com
Responsible Business Alliance (formerly EICC)	Switzerland	Michele Brulhart	mbruelhart@responsiblebusiness.org
UNIDAD DE PLANEACION MINERO ENERGETICA - UPME	Colombia	Wilson Sandoval Romero	wilson.sandoval@upme.gov.co
Servicio Nacional de Geología y Minería	Chily	Mario Pereira Arredondo	mario.pereira@sernageomin.cl
INSTITUTO NACIONAL DE INVESTIGACIÓN GEOLOGIO MINERO METALURGICO - INIGEMM	Ecuador	Rodrigo Granda Delgado	"MONTESERRÁN LAS MALVAS E15-142 Y DE LOS PERALES, SECTOR MONTESERRÁN LAS MALVAS E15-142 Y DE LOS PERALES
IMBiGS	Poland	Stefan Góralczyk	s.goralczyk@imbigs.pl
in.mat-Lab	Greece	Antonia Ekonomakou	a.ekonomakou@in-mat-lab.eu
vereinigung deutscher wissenschaftler	Germany	Ulrike Wunderle	ulrike.wunderle@vdw-ev.de

